

Canada Pension Plan Investment Board & CPPIB Capital Inc.



Insight beyond the rating.

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Ratings

| Issuing Entity | Debt | Rating | Rating Action | Trend |
|--------------------------------------|--------------------------------------|------------|---------------|--------|
| Canada Pension Plan Investment Board | Issuer Rating | AAA | Confirmed | Stable |
| CPPIB Capital Inc. | U.S. Commercial Paper Notes | R-1 (high) | Confirmed | Stable |
| CPPIB Capital Inc. | Canadian Short-Term Promissory Notes | R-1 (high) | Confirmed | Stable |
| CPPIB Capital Inc. | Euro Commercial Paper Notes | R-1 (high) | Confirmed | Stable |
| CPPIB Capital Inc. | Medium-Term Notes | AAA | Confirmed | Stable |

Rating Update

DBRS Limited (DBRS) confirmed the AAA Issuer Rating of Canada Pension Plan Investment Board (CPPIB or the Fund), the federal non-agent Crown corporation responsible for managing the assets of the Canada Pension Plan (CPP or the Plan). DBRS also confirmed the R-1 (high) ratings on the Canadian Short-Term Promissory Notes, U.S. Commercial Paper Notes and Euro Commercial Paper Notes programs of CPPIB Capital Inc. and the AAA ratings on CPPIB Capital Inc.'s Medium-Term Notes. All trends remain Stable. DBRS notes that the ratings on the short-term notes programs and long-term notes are predicated on the unconditional guarantees provided by CPPIB on issuances. Furthermore, the strong ratings are primarily reflective of CPPIB's exclusive legislated mandate to manage CPP assets (including the legislative protection entitling the Fund to maintain an amount at least equal to the fair market value of CPPIB's assets less its liabilities at any given time), its robust liquidity position, its low recourse debt burden and the strong fundamentals of the CPP.

In December 2016, the *Canada Pension Plan Act* (CPP Act), the *Canada Pension Plan Investment Board Act* (CPPIB Act) and the *Income Tax Act* were amended to increase the amount of retirement pensions and benefits that will be paid from contributions made after 2018. Starting in January 2019, CPPIB received and invested its first transfer of funds for the additional CPP. Although all assets are held by the Fund, contributions, benefits and assets for the additional CPP will be accounted for separately from the base CPP. Investment returns and benefits from the contributions made at the rates established before 2018 are managed through the base CPP account, while investment returns and benefits stemming from the increased contributions are managed through the additional CPP account.

The total fund earned a net return of 8.9% in F2019, outperforming the reference portfolio's return of 6.6% by 2.3%. The Fund

Continued on P.2

Financial Information

For the year ended March 31

| | 2019 | 2018 | 2017 | 2016 | 2015 |
|--|---------|---------|---------|---------|---------|
| Net assets (\$ millions) | 391,980 | 356,134 | 316,677 | 278,941 | 264,623 |
| Recourse debt as % of adjusted net assets * | 7.3% | 6.3% | 5.9% | 5.3% | 3.6% |
| Investment return base CPP | 8.9% | 11.6% | 11.8% | 3.4% | 18.3% |
| Reference portfolio return base CPP | 6.6% | 9.8% | 14.9% | (1.0%) | 17.0% |
| Investment return additional CPP ** | 5.0% | | | | |
| Reference portfolio return additional CPP ** | 7.0% | | | | |

* Net assets adjusted to add back recourse debt for ratio calculation purposes. ** For the three months ended March 31, 2019.

Issuer Description

Canada Pension Plan Investment Board

Created in 1997, CPPIB is a federal non-agent Crown corporation responsible for managing the assets of the CPP. CPPIB operates independently of the CPP and at arm's length from the federal and provincial governments that are jointly responsible for the CPP.

CPPIB Capital Inc.

CPPIB Capital Inc. is a wholly owned subsidiary of CPPIB. It was created in 2009 to raise financing for investment activities through short-term and long-term borrowing. CPPIB Capital Inc.'s short-term notes programs and long-term debt are unconditionally guaranteed by CPPIB.

Rating Update (CONTINUED)

generated net income of \$32.0 billion, which, combined with the \$3.9 billion in net contributions received, increased the Fund's assets to \$392.0 billion, corresponding to \$391.6 billion in base CPP and \$0.4 billion in additional CPP.

Recourse debt, consisting of commercial paper (CP) outstanding and long-term debt, ended F2019 at \$30.9 billion, or 7.3% of adjusted net assets, up from 6.3% as at fiscal YE2018. In the second half of 2018, the Fund increased the authorized limit on unsecured debt to an aggregate principal amount of \$35 billion outstanding while maintaining the \$15 billion limit on outstanding unsecured debt with a remaining term of less than one year. DBRS expects that recourse leverage may continue to increase over the near term; however, overall recourse debt is expected to remain low, providing considerable room for cyclical fluctuations in asset values.

DBRS notes that the Fund meets the DBRS criteria for CP liquidity support outlined in the appendix to the *Rating Canadian Public Pension Funds & Related Exclusive Asset Managers* methodology, entitled "Self-Liquidity for Canadian Public Pension Funds and

Related Exclusive Asset Managers' CP Programs." The Fund's liquidity position remains sound, with sufficient same-day available funds equal to at least five business days of upcoming liabilities and discounted assets equal to the remaining maximum authorized CP program limit, consistent with DBRS's policy on back-up liquidity support for pension plans, and it provides considerable short-term financial flexibility.

DBRS notes that in F2019, the board approved Strategy 2025, which focuses on adopting a global investment approach, including increasing its allocation to emerging markets, using more technology and data in its investment decisions, and furthering talent and culture at CPPIB. As CPPIB continues to place more emphasis on risk management, it established a new role of Chief Financial and Risk Officer (CFRO) in F2018, formally constituted a Risk Committee of the Board in F2019 and continues to refine its integrated risk framework. As part of its focus on technology and data, CPPIB appointed a Chief Technology and Data Officer, a newly created role, to lead the development and enhancement of technology and data capabilities and improved analytics.

Rating Considerations

Strengths

1. Large investment portfolio and robust liquidity

As at March 31, 2019, the Fund had net assets of \$392.0 billion, which provides a considerable cushion against any potential claims arising from the guarantees provided to CPPIB Capital Inc.'s notes issuances. The Fund maintains sufficient same-day available funds equal to at least five business days of upcoming liabilities and discounted assets equal to the remaining maximum authorized CP program limit, consistent with DBRS's Self-Liquidity Criteria, which further enhances financial flexibility and supports the short-term ratings.

2. Exclusive mandate to manage pension assets

The CPP is required under its constituting Act, the CPP Act, to transfer all net pension contributions to CPPIB. CPPIB acts as exclusive manager of the assets of the CPP, and its mandate is to maximize returns for the Plan without undue risk of loss. This adds stability and certainty to cash flows and assets for CPPIB. Furthermore, the statutory operating framework entitles the Fund to retain at all times assets that have a fair market value not less than the Fund's liabilities, including the guarantees provided by the Fund over any debt issued by CPPIB Capital Inc.

3. Strong predictable cash flow outlook because of favourable member demographics

The CPP benefits from fairly favourable plan membership demographics relative to other large pension plans that are projected to translate into net contribution inflows to CPPIB until

the end of 2020 for the base CPP, with a portion of investment earnings required to pay some of the benefits thereafter, while contributions to the additional CPP are projected to exceed benefit payments until at least 2057. The CPP currently has approximately 2.5 working members for each retirement beneficiary, a ratio that is expected to slowly decline to 1.9 by 2030. Stability of cash flows is further enhanced by the predictability of payments to CPP beneficiaries, the diversification of CPP membership, which includes all working Canadians except those in Québec, as well as the contribution rate default mechanism. According to the most recent report by the Chief Actuary of Canada, the CPP is sustainable throughout the report's 75-year projection period.

4. No direct responsibility for CPP liabilities

Based on the CPP Act and the CPPIB Act, the Fund has no direct responsibility for the liabilities of the CPP in relation to its members, which translates into a much more stable net asset position. However, CPPIB's mandate is to invest the Plan's assets with a view to maximizing returns for the Plan while maintaining sufficient liquidity to meet both CPPIB's and the Plan's short-term obligations and cash flow requirements.

5. Superior transparency

CPPIB releases updates to its financial performance every quarter, comparing very favourably with the annual releases of most of its DBRS-rated peers and fostering accountability within the organization.

Rating Considerations (CONTINUED)

Challenges

1. Inherent volatility of investment activities

Like most other large fund managers, CPPIB maintains considerable exposure to public equities (33.2% of net investments as at March 31, 2019), which contribute above-average volatility to returns and net asset value compared with non-public equity investments, as displayed by the Fund's extremely volatile performance in F2009 (-18.8% net return) and more recently in Canadian and emerging market public equities.

2. Exposure to legislative changes

The AAA and R-1 (high) ratings largely rely on the stability of CPPIB's exclusive investment mandate and the high level of liquid assets available to pay for any short-term obligations (including guaranteed liabilities). Although highly unlikely, new legislation could conceivably be introduced that could adversely affect CPPIB's operating environment by, for example, allowing the CPP to seek alternative asset managers or blocking the contribution-rate default mechanism. However, the risk of political interference is significantly mitigated by the requirement to have any legislative changes approved by at least two-thirds of

the provinces representing at least two-thirds of the population. Furthermore, since the Fund was set up especially to service the CPP, and given the moral obligation to protect the financial integrity of the CPP, DBRS considers any adverse wholesale change in CPPIB's operating framework as a very remote possibility.

3. Establishing framework to meet growth requirements

CPPIB has experienced rapid growth since it first received funds from CPP in 1999. It has done a commendable job at managing its assets while growing a global workforce of 1,661 employees at fiscal year-end 2019; however, CPPIB continues to integrate and fine tune its global resources to meet growth, return expectations and manage the additional CPP assets. Additionally, its active investment and risk management procedures, particularly of private market assets, are continuing to develop with additional operational and risk management capabilities being introduced. CPPIB continues to seek and develop investment and risk management expertise with the goal of attracting and retaining high-quality employees to assist in meeting its mandate. Furthermore, processes and procedures and investment risk management systems and controls will require continual refinement as the Fund continues to grow in scale and accommodates the additional CPP.

Investment Performance

Investment Returns

| | <u>5-year Average</u> | <u>10-year Average</u> | For the year ended March 31 | | | | |
|-------------------------|-----------------------|------------------------|-----------------------------|-------------|-------------|-------------|-------------|
| | | | <u>2019</u> | <u>2018</u> | <u>2017</u> | <u>2016</u> | <u>2015</u> |
| Total investment return | 10.7% | 11.1% | 8.9% | 11.6% | 11.8% | 3.4% | 18.3% |
| Benchmark return | 9.3% | 10.7% | 6.6% | 9.8% | 14.9% | (1.0%) | 17.0% |

CPPIB posted a net return of 8.9% in F2019, which is lower than the 11.6% net return achieved in F2018 but above the Reference Portfolio's return of 6.6% by 2.3% (see Investment Portfolio Profile below for a description of the Reference Portfolio). The Fund has outperformed or been comparable to the Reference Portfolio in every year since the comparison began in 2007, except for F2010 and F2017. The Fund also reports its performance relative to the Reference Portfolio on a dollar value added (DVA) basis and believes this to be more representative of its relative performance. The Fund reported a net DVA of \$6.4 billion in F2019, after deducting all costs, mainly generated by the assets under the base CPP account, since the DVA contributed by the additional CPP was not significant given its recent inception date. Over a ten-year period, which is a better indication of performance given the Plan's long-term horizon, the Fund has delivered an annualized net real return of 9.2%, exceeding the

Chief Actuary of Canada's 3.9% assumed real rate of return required to sustain the base CPP at current contribution rate levels. Furthermore, the Fund has delivered a compounded DVA of \$29.2 billion, net of all fund costs, since inception of active management in 2006.

Most asset classes achieved strong absolute returns in F2019, despite the severe sell-off in global equity markets in the third quarter of CPPIB's fiscal year, as the market rebounded in the last quarter, paring previous losses and as government bonds continued to benefit from a flight to safety. Private equities continued to deliver strong net returns of 18.0% in foreign developed markets and 11.8% in emerging markets. The Fund's infrastructure and real estate assets also continued to record sound gains of 14.0% and 6.4%, respectively.

Investment Performance (CONTINUED)

Returns by Major Portfolio ¹

| | Return | | | | | |
|--------------------------------------|-------------|--------------|--------------|------------------------------------|-------------|--------------|
| (For the year ended March 31) | 2019 | 2018 | 2017 | 2016 - Updated ² | 2016 | 2015 |
| Bonds & money market | n/a | n/a | n/a | n/a | 2.4% | 8.8% |
| Non-marketable bonds | n/a | n/a | n/a | n/a | -0.2% | 15.4% |
| Foreign sovereign bonds | n/a | n/a | n/a | n/a | 5.6% | n/a |
| Other debt | n/a | n/a | n/a | n/a | 7.9% | 18.7% |
| Government Bonds ³ | | | | | | |
| Marketable | 5.3% | 1.6% | -0.9% | 2.3% | | |
| Non-marketable | 4.8% | 2.7% | 1.8% | -0.2% | | |
| Canadian public equities | 7.9% | 2.2% | 19.2% | -6.4% | -6.4% | 8.9% |
| Canadian private equities | 5.7% | 1.8% | 8.6% | 4.0% | -4.2% | 10.1% |
| Foreign (developed) public equities | 7.5% | 11.0% | 18.9% | -2.8% | -2.8% | 23.0% |
| Foreign (developed) private equities | 18.0% | 16.0% | 16.0% | 15.8% | 8.8% | 8.6% |
| Foreign (emerging) public equities | -1.7% | 18.6% | 18.9% | -8.7% | -8.7% | 24.2% |
| Foreign (emerging) private equities | 11.8% | 19.5% | 15.4% | 17.0% | 17.0% | 46.8% |
| Credit Investments | 8.7% | 6.9% | 13.9% | 8.4% | | |
| Real Assets | | | | | | |
| Real estate | 6.4% | 9.4% | 8.3% | 12.3% | 12.3% | 14.1% |
| Infrastructure | 14.0% | 15.2% | 7.4% | 9.3% | 9.3% | 16.5% |
| Other ⁴ | 0.0% | -9.8% | 16.8% | -7.7% | | |
| Total weighted-average return | 9.3% | 11.9% | 12.2% | 3.7% | 3.7% | 18.7% |

n/a = not available

¹ Gross returns.

² F2016 percentages were updated in F2017 to be consistent with the latest presentation format.

³ Government Bonds contains Bonds & money market, Non-marketable Bonds, Foreign sovereign bonds and Other debt from 2013 to 2016.

⁴ Other includes energy & resources and power & renewables.

Operating expenses rose by 14.2% to \$1,203 million, or \$0.33 per \$100 of net assets in F2019, compared with \$1,053 million, or \$0.32 per \$100 of net assets in F2018. The increase was mainly caused by costs related to increased staffing levels to manage the growing size of the Fund, incentive compensation and higher investments in technology and data. Generally, CPPIB's costs have increased in recent years as the Fund has further developed internal capabilities to execute its global investment strategy and manage expected asset growth. CPPIB also incurred external investment management fees totalling \$1,586 million in F2019, down from \$1,738 million in F2018. Transaction costs, which increased to \$477 million in F2019 from \$401 million the prior year, are largely associated with the Fund's private market investments as well as commissions on traded securities.

As CPPIB did not start receiving the additional CPP contributions until January 1, 2019, the \$23 million of startup costs incurred by CPPIB to prepare for the additional CPP account were

paid from the base CPP account in F2019. The base CPP account was then reimbursed by CPPIB for these costs and the related accrued interest from the additional CPP account. Going forward, costs are allocated to the two investment pools and therefore allocated to the base CPP and additional CPP in accordance with their respective investment weights.

Outlook

CPPIB's very long investment horizon, diversified asset base, net contribution inflows expected through the end of 2020 for the base CPP and 2057 for the additional CPP and substantial scale will enable the Fund to continue to take advantage of investment opportunities as they arise, especially in the private market space, which offers premiums for illiquidity and, given the patient nature of CPPIB's investment approach, will allow it to realize the value embedded in these assets and also benefit from cash flows over the holding period of these assets.

Net Asset Position

Statement of Change in Net Assets

| (\$ millions) | As at March 31 | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| | 2019 | 2018 | 2017 | 2016 | 2015 |
| Net investment income ¹ | 33,213 | 37,792 | 34,362 | 10,007 | 41,441 |
| Expenses | (1,203) | (1,053) | (923) | (876) | (803) |
| Net income from operations | 32,010 | 36,739 | 33,439 | 9,131 | 40,638 |
| Net transfers (withdrawals) from CPP | 3,836 | 2,718 | 4,297 | 5,187 | 4,893 |
| Accounting changes | - | - | - | - | - |
| Increase in net assets | 35,846 | 39,457 | 37,736 | 14,318 | 45,531 |
| Net assets at fiscal year-end | 391,980 | 356,134 | 316,677 | 278,941 | 264,623 |
| Operating costs (per \$100 of net assets) ² | 0.328 | 0.315 | 0.313 | 0.320 | 0.339 |
| Recourse debt (\$ millions) | 30,861 | 24,056 | 19,873 | 15,568 | 9,955 |
| - as a % of adjusted net assets ³ | 7.3% | 6.3% | 5.9% | 5.3% | 3.6% |
| Derivative exposure (notional value) | 336,532 | 195,878 | 205,530 | 345,935 | 208,104 |
| Commitments and guarantees (\$ millions) | 52,012 | 44,786 | 42,206 | 37,416 | 32,790 |
| Net assets/PPP annual expenditures (base PPP) ⁴ | 6.6x | 6.6x | 6.6x | 6.5x | 4.9x |

¹ Includes realized and unrealized gains & losses on investments, interest income, dividends, securities lending income and private real estate operating income, net of interest expenses.

² Reported operating costs do not include external management fees and transaction costs.

³ Net assets adjusted to add back recourse debt for ratio calculation purposes.

⁴ At calendar year-end. Based on latest actuarial valuation as at December 31, 2012 for fiscal 2014–2015 results and actuarial valuation as at December 31, 2015, for fiscal 2016–2019 results.

CPPIB's net asset position increased by 10.1%, or \$35.9 billion year over year to \$392.0 billion as at March 31, 2019, driven by income net of operating costs totalling \$32.0 billion and net contribution inflows of \$3.9 billion.

As at the fiscal year ended March 31, 2019, CP and term debt outstanding totalled \$4.3 billion and \$26.5 billion, respectively. As

such, recourse debt ended F2019 at 7.3% of adjusted net assets, up from 6.3% in the prior year. The remainder of the investment-related liabilities carried by the Fund in F2019 (\$72.0 billion) consisted of securities short-selling, repurchase agreements and derivative liabilities.

Capital Market Debt Outstanding

As at March 31, 2019

| (millions) | Maturity | Currency | Interest Rate | Issuance Amount |
|--|-----------|----------|----------------------|------------------------|
| Commercial Paper Notes | < 1 year | Various | | CAD Equivalent \$4,323 |
| Medium Term Notes, Series A | Jun. 2020 | CAD | 1.400% | CAD \$1,000 |
| Medium Term Notes, Series C ¹ | Jun. 2019 | CAD | 1.100% | CAD \$1,250 |
| Series 1 Fixed Rate Notes | Sep. 2019 | USD | 1.250% | USD \$2,000 |
| Series 2 Fixed Rate Notes | Jan. 2022 | USD | 2.250% | USD \$2,000 |
| Series 3 Fixed Rate Notes | Jun. 2024 | EUR | 0.375% | €2,000 |
| Series 4 Fixed Rate Notes | Nov. 2027 | USD | 2.750% | USD \$1,000 |
| Series 5 Fixed Rate Notes | Jan. 2021 | USD | 2.375% | USD \$2,000 |
| Series 6 Fixed Rate Notes | Mar. 2033 | EUR | 1.500% | €1,000 |
| Series 7 Floating Rate Notes | Dec. 2019 | USD | 3M USD LIBOR + 0.01% | USD \$500 |
| Series 8 Fixed Rate Notes | Jun. 2028 | CAD | 3.000% | CAD \$1,500 |
| Series 9 Fixed Rate Notes | Sep. 2023 | USD | 3.125% | USD \$2,000 |
| Series 10 Floating Rate Notes | Oct. 2020 | USD | 3M USD LIBOR + 0.03% | USD \$750 |
| Series 11 Fixed Rate Notes | Jul. 2021 | USD | 2.750% | USD \$2,000 |
| Series 12 Fixed Rate Notes | Feb. 2029 | EUR | 0.875% | €1,000 |
| Total (CAD Equivalent) | | | | CAD \$30,861 |

¹ The Medium Term Notes, Series C was repaid on June 10, 2019.

Net Asset Position (CONTINUED)

The Fund's liquidity position remains sound, with sufficient same-day available funds equal to at least five business days of upcoming liabilities and discounted assets equal to the remaining maximum authorized CP program limit, consistent with DBRS's policy on back-up liquidity support for pension plans, and it provides considerable short-term flexibility. As additional sources of liquidity, CPPIB maintains a CAD 1.5 billion uncommitted credit facility and a USD 3.5 billion committed credit facility guaranteed by CPPIB for general corporate purposes. Both credit facilities remained undrawn at the time of this report.

Outlook

CPPIB does not set individual limits for each CP program but instead has an aggregate Canadian dollar limit for short-term debt to maintain flexibility to assess the relative pricing in each market over time; however, the majority of short-term issuance has been, and is expected to be, in the much deeper U.S. CP market. Management has continued to reduce its reliance on the short-term market and has issued more long-term notes instead. DBRS expects combined recourse debt to continue to increase marginally over the medium term but to remain low, providing considerable room for cyclical fluctuations in asset values.

The latest actuarial report by the Chief Actuary of Canada, released in April 2018, which assesses the base CPP as at December 31, 2015, finds that the CPP is expected to remain financially sustainable throughout the report's 75-year projection period, despite a significant projected increase in benefit expenses as a result of population aging. Furthermore, the Chief Actuary of Canada determined that annual contributions into the CPP are expected to exceed benefits paid to pensioners before 2021 for the base CPP, giving the Fund two more years that net contribution inflows are available for investment purposes. Further, the report projects that the base CPP's net assets will grow to \$475 billion by 2025 and to over \$600 billion by 2031.

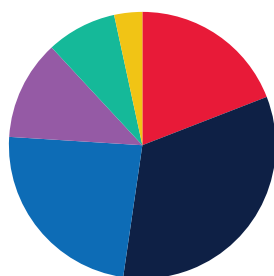
The Chief Actuary of Canada also released a supplemental actuarial report to show the effect of Bill C-26 on the long-term financial state of the Plan. The supplemental actuarial report finds that the additional CPP assets will grow from \$1.5 billion at the end of 2019 to \$70 billion by 2025 and to \$196 billion by 2030. It also finds that the annual contributions for the additional CPP are expected to exceed the additional benefits paid to pensioners until 2058.

Investment Portfolio Profile

Net Asset Allocation at March 31, 2019

(includes effect of derivatives)

- Total fixed income, 19.1%
- Public equity, 33.2%
- Private equity, 23.7%
- Real estate, 12.1%
- Infrastructure, 8.5%
- Other real assets, 3.4%



CPPIB manages the CPP Investment Portfolio with a very long-term horizon through six overarching investment departments: Total Portfolio Management, Capital Markets and Factor Investing, Active Equities, Credit Investments, Private Equity and Real Assets. Each of the six investment departments oversees a set of specialized portfolios that are managed in accordance with the overall objective of maximizing returns without undue risk of loss while having regard for the factors that may affect the funding and ability of the base CPP and additional CPP to meet their financial obligations.

CPPIB's investment strategy emphasizes long-term total returns in addition to long-term, value-added returns versus a low-cost,

passive benchmark portfolio. The Fund uses the total portfolio approach, which manages risk exposures at the total portfolio level within specified limits and seeks to mitigate any unintended risks that are not adequately compensated. The total portfolio is rebalanced as needed.

The Fund started receiving and investing the net contributions relating to the additional CPP in January 2019. As the additional CPP is fully funded from inception, expected risk targets and portfolio composition will differ from that of the base CPP. To account for the two portfolios with different requirements, CPPIB established a two-account, two-pool investment structure, whereby each of the base CPP account and additional CPP account invests in units of two pools: a core pool, which is a diversified portfolio of equities, fixed income, real assets and absolute return strategies with a 85% equity/15% debt risk equivalence (same as CPPIB's existing portfolio), and a supplementary pool, which is solely composed of fixed income. Currently, the base CPP is 100% allocated to the core pool, while the additional CPP is allocated to both the core and supplementary pools in proportions that achieve a 50% equity/50% debt risk equivalence (currently approximately 57% in the core pool and 43% in the supplementary pool). The proportions in each pool will be rebalanced by adjusting how much of the weekly cash flow from the additional CPP goes into each pool.

Investment Portfolio Profile (CONTINUED)

CPPIB's investment framework comprises three key elements:

1. The CPPIB Reference Portfolio is a passive low-cost benchmark portfolio comprising global public equities and Canadian government bonds that expresses the overall risk appetite of the Fund. This is the level of investment risk that satisfies the Fund's legislative mandate of maximizing returns without undue risk of loss. At a minimum, the overall risk appetite of the Fund must be at a level that would be expected to generate the long-term net real return assumed by the Chief Actuary of Canada (3.9% for the base CPP and 3.55% for the additional CPP), which would allow the CPP to maintain contribution rates at current levels. Each of the base CPP and additional CPP has its own Reference Portfolio to reflect the different risk profiles of the base CPP and additional CPP.

From F2013 to F2015, the Reference Portfolio (now the base CPP Reference Portfolio) maintained an overall exposure to equities of 65% and a weighting in fixed income of 35%. On the equities side, the allocation to Canadian equities was at 10%, while the developed foreign markets and emerging market asset classes had a combined exposure of 55%. Starting in F2015, CPPIB gradually shifted the base CPP Reference Portfolio to a composition of 85% global equities (including Canadian equities) and 15% Canadian government bonds by the end of F2018. Correspondingly, CPPIB's base CPP portfolio allocation has shifted to a risk equivalence of the base CPP Reference Portfolio. The additional CPP Reference Portfolio has a 50% exposure to equities and 50% to government bonds. The Reference Portfolios are reviewed every three years, typically after the publication of each actuarial report.

In F2018, CPPIB implemented a new method for measuring the overall risk of the portfolio consistent with its long-term investment horizon (the Long-Term Risk (LTR) model). The LTR model estimates risk over a five-year horizon by calculating both the size and likelihood of loss potential based on the main factors that affect total risk, using historical data going back to 1971. The absolute value of the measured risk is translated into the equivalent equity/debt risk.

2. The Strategic Portfolio lays out the expected composition of each Investment Portfolio by asset class and geography with a long-term view of the portfolio (five+ years). To determine the Strategic Portfolio, weightings are assigned to six public and private asset classes and three geographic regions based on an analysis of key return-risk factors. Each of the base CPP and additional CPP has its own Strategic Portfolio, with different weights assigned to the asset classes and geographies. The Strategic Portfolios will be reviewed at least every three years, concurrently with the review of the Reference Portfolios.

3. The Target, Active and Balancing Portfolios take into account the change in the values of investments and key risk exposures in each Investment Portfolio. The Target Portfolio defines percentage weight ranges, and in some cases, specific limits, for each asset class and geographic region as determined by the Strategic Portfolios, with a one-year view of the investment portfolio. The Active Portfolio consists of specific investments at their current values, and the Balancing Portfolio consists of tradeable public market securities. Based on the key risk exposures in the Active Portfolio at any time, the Balancing Portfolio will be adjusted to maintain the overall mix for the total portfolio.

For the most part, the Fund does not hedge foreign holding exposures to the Canadian dollar.

The Fund's private market assets include private equity, real estate, infrastructure, private debt, private real estate debt, energy and resources and power and renewables. Together, these assets accounted for approximately 54.7% of the Fund in F2019, up from 50% in F2017 and up from just 4.3% in F2005. Private market assets tend to exhibit less volatility than public market securities and provide the added benefit of cash flows during the holding period. However, DBRS notes that with a growing number of institutional investors actively competing in this space, prices are being bid higher, and as the Fund grows in size and capital must be deployed, it will have to be vigilant to prevent overpaying for private market assets. Additionally, DBRS notes that the valuation of private market assets entails a degree of subjectivity relative to more liquid publicly traded securities; however, CPPIB has an established internal valuation process for these assets that includes a valuation committee and continues to refine its internal models for biases.

In addition, CPPIB continues to expand the geographic scope of its investment strategy, particularly in emerging markets. While headquartered in Toronto, it has international offices in Hong Kong, London, New York, São Paulo, Luxembourg, Mumbai and Sydney. In new investment destinations, CPPIB will seek out strategic partnerships with local experts to aid in investment decision making. In F2019, 69 global transactions of over \$300 million each were completed; 84.5% of the Fund was invested outside of Canada. It is expected that this allocation will continue to grow as the Fund seeks to capitalize on its global presence, build out teams in recently opened offices, and increase its assets invested in emerging markets, such as China, India and Latin America, by up to one-third (currently 19.9%).

DBRS notes that while increasing exposure in emerging markets brings on added risks, DBRS is of the opinion that, in light of its relatively robust projected cash inflows and long investment horizon, CPPIB could conceivably absorb greater short-term risk and market volatility relative to its peers.

Investment Portfolio Profile (CONTINUED)

Breakdown of Net Investments ¹

| | As at March 31 | | | | |
|---|----------------|---------------|---------------|---------------|---------------|
| | 2019 | 2018 | 2017 | 2016 | 2015 |
| Fixed Income | | | | | |
| Bonds, inflation-linked bonds, money market securities & other ² | 10.0% | 11.1% | 16.0% | 19.4% | 26.1% |
| Other debt | 9.1% | 6.3% | 5.5% | 7.5% | 6.5% |
| Total fixed income | 19.1% | 17.4% | 21.5% | 26.9% | 32.6% |
| Public Equities | | | | | |
| Canadian | 2.0% | 2.4% | 3.3% | 4.3% | 6.2% |
| Foreign | 31.2% | 36.4% | 33.6% | 27.3% | 25.4% |
| Total public equity | 33.2% | 38.8% | 36.9% | 31.6% | 31.6% |
| Private Equities | | | | | |
| Canadian | 0.2% | 0.3% | 0.4% | 1.1% | 1.1% |
| Foreign | 23.5% | 20.0% | 18.1% | 19.6% | 17.5% |
| Total private equity | 23.7% | 20.3% | 18.5% | 20.7% | 18.6% |
| Real Assets | | | | | |
| Real estate | 12.1% | 12.9% | 12.6% | 13.2% | 11.5% |
| Infrastructure | 8.5% | 8.0% | 7.7% | 7.6% | 5.7% |
| Other real assets ³ | 3.4% | 2.6% | 2.8% | | |
| Total real assets | 24.0% | 23.5% | 23.1% | 20.8% | 17.2% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

¹ Incorporates market exposure of derivatives, associated money market securities and other investment receivables and liabilities.

² Net of debt issuance and absolute return strategies.

³ Other includes energy & resources, power & renewables.

Cash for Benefits Portfolio: In addition to funds invested in the CPP Investment Portfolio, since 2004, CPPIB has had the mandate of managing the short-term cash needed for monthly benefit payments made by the CPP. This relatively small pool of

assets (average of approximately \$1.0 billion in F2019) is managed separately from the CPP Investment Portfolio and held in liquid money market instruments but is included in CPPIB's total net assets.

About CPPIB

Established in 1997, CPPIB is a federal non-agent Crown corporation that manages the net contributions from the CPP. CPPIB's mandate is threefold: (1) To assist the CPP in meeting its obligations to contributors and beneficiaries, (2) to manage CPP assets in the best interests of contributors and beneficiaries and (3) to maximize returns without undue risk of loss.

Under section 108.1 of the CPP Act, net employee and employer contributions to the CPP that are not required to meet immediate CPP obligations are transferred weekly to the CPPIB. As a result, CPPIB's portfolio growth outlook is strongly influenced by CPP cash flows; however, as an exclusive asset manager, and in contrast to pension plans, CPPIB has no direct responsibility for the liabilities of the CPP pertaining to the benefits earned by the beneficiaries.

CPPIB operates independently of the CPP and at arm's length from the federal and provincial governments that are jointly responsible for the CPP. The organization is governed by a board of directors comprising 12 members, each appointed for a three-year term (renewable for up to nine years in total) by the federal minister of finance in consultation with the participating provinces and on the recommendation of an independent nominating committee. The board is responsible for, among other things, appointing the president and CEO, establishing investment and operational policies, standards and procedures and establishing a code of conduct. Each year, the board approves the annual business plan, including the target portfolio recommendation from the Investment Planning Committee (IPC), risk policy and risk limits. The IPC is responsible for approving investment deployment targets, approving investment programs, managing the total Fund asset currency and risk exposures and undertaking select strategic investments. Risk exposures are reported to the

board at least quarterly. DBRS notes that in light of its push to internationalize its investments, CPPIB sought, and legislation was passed, to amend the CPPIB Act to permit the addition of up to three non-residents of Canada on the board, which will help to bring experts with on-the-ground expertise as CPPIB expands its investment footprint globally. CPPIB appointed its first non-resident director in June 2016 and the second non-resident director in May 2017.

CPPIB employs an enterprise risk management framework, which includes regular examination and semi-annual board-level reporting of a broad array of risks, including operational, strategic, investment, legislative and regulatory, and reputational. CPPIB continues to make enhancements to its risk management practices, and in recent years, these included establishing the role of CFRO, creating a Risk Committee of the Board, adding a longer-term (five-year) risk model, enhancing scenario analysis for geopolitical events, improving controls and monitoring processes as well as establishing a climate change committee.

CPPIB is required to report its annual results to Parliament through the federal finance minister and its quarterly and annual results to the federal and provincial ministers of finance and to the public. Overall, CPPIB's operating framework is highly dependent on the CPP Act, the CPPIB Act and related regulations, which potentially exposes the Fund to political interference and adverse legislative changes; however, DBRS notes that amendments to CPPIB legislation or related regulations can be made only if at least two-thirds of the participating provinces representing at least two-thirds of the group's population have approved them. This provides considerable stability to the mandate of CPPIB as the exclusive manager of CPP assets.

About CPP

The CPP is a jointly managed federal-provincial public plan that provides retirement pensions to workers of all provinces, with the exception of Québec, where a similar plan exists. The plan also provides disability, death, survivor and children's benefits. The most recent actuarial valuation on the base CPP, as at December 31, 2015, found that total assets will amount to 6.6 times (x) the following year's expenditures for 2019 and will likely grow to \$475 billion, or 6.5x the annual expenditures by 2025. Assets are expected to grow rapidly until 2021, supported by net contribution inflows, and continue to grow but at a slower pace thereafter. The report also reaffirmed that the current legislated contribution rate of 9.9%, in place since 2003, is sufficient to keep the base CPP sustainable throughout the 75-year projection period, with annual contributions expected to exceed paid benefits until 2021. The CPP pursues two key financing objectives: (1) To have a contribution rate that results in the ratio of

the projected assets of the CPP over the projected annual expenditures of the CPP in the following year be the same in the tenth and sixtieth year following a review period and (2) to fully fund all benefit enhancements.

The CPP is subject to an actuarial valuation conducted by the Chief Actuary of Canada every three years. The report is used by the federal and provincial ministers of finance to determine whether benefits and/or contribution rates should be changed, with any change subject to the approval of at least two-thirds of the provinces representing at least two-thirds of the group's population. As part of a review, if the Chief Actuary of Canada calculates a contribution rate necessary to ensure the long-term sustainability of the plan (the minimum rate) that is higher than the actual contribution rate, and if by October 1 of the year preceding the beginning of the next three-year period the finance ministers

About CPP (CONTINUED)

have failed to take action to increase or maintain the legislative rate, then an automatic rebalancing mechanism would be triggered. Accordingly, benefit indexation may stop until the next review, and the contribution rate would be raised over a three-year period as per a legislated formula (up to a maximum of 0.1% per year for employees and employers, or 0.2% for self-employed individuals). Likely for intergenerational equity reasons, the adjustment mechanism is fairly slow and only provides for a partial closing of the gap between the actual rate and the minimum rate during the three-year period.

Another deviation from the minimum contribution rate reported at the next actuarial review would, however, trigger another round of rate increases and a possible benefits freeze. DBRS also notes that the CPP legislation does not prevent the finance ministers from deciding to not change the contribution rates or to not freeze benefits, thereby blocking the automatic rebalancing mechanism. Nevertheless, this scenario is currently viewed by DBRS as very unlikely given the consensus required among ministers to achieve such an outcome, the statutory requirement to have such a decision made public and the government's moral obligation to protect the financial integrity of the Plan.

DBRS notes that Bill C-26 was passed in December 2016 to amend the CPP Act, the CPPIB Act and the *Income Tax Act* for enhancing the CPP (the additional CPP). The additional CPP came into effect in January 2019 and will be phased in over a period of seven years. The legislated contribution rate on the maximum amount of pensionable earnings will gradually increase from 2019 to 2023. A contribution rate on earnings below the year's maximum pensionable earnings (YMPE) (the first additional contribution rate) will be phased in over five years and be set at 2% from 2023 onwards. Beginning in 2024, a separate contribution rate of 8% will be implemented on earnings between the YMPE and a new upper earnings limit (the second additional contribution rate). By legislation, whenever any Bill is introduced in Parliament that materially affects the estimates of the CPP, the Chief Actuary of Canada is required to prepare an additional CPP actuarial report to show the effect of the Bill on the estimates made in the most recent report. The Chief Actuary of Canada published an actuarial report, supplementing the actuarial report as at December 31, 2015, to show the effect of Bill C-26 on the Plan, as described under the Net Asset Position section.

Structure of Guarantee from CPPIB to CPPIB Capital Inc.

CPPIB unconditionally guarantees the full payment of principal and interest in respect of short-term and long-term debt issued by CPPIB Capital Inc. Should CPPIB Capital Inc. fail to make required debt servicing payments, investors can seek payment from

CPPIB without first exhausting recourse to the debt issuer. The guarantees from CPPIB are unconditional, irrevocable and meet DBRS's *Structured Finance Flow-Through Ratings* methodology.

Ranking and Legal Issues

In contrast with pension plans and similar to the Public Sector Pension Investment Board (rated AAA with a Stable trend by DBRS), CPPIB has no direct responsibility for the obligations faced by the CPP in relation to the benefits owed to Canadians. This greatly reduces the volatility of CPPIB's net asset position.

The CPP Act and the CPPIB Act create a system of debits and credits that legally entitles CPPIB to retain at all times assets that have a fair market value not less than its liabilities, including the liabilities under the guarantees in respect of debt issued by CPPIB Capital Inc.

Rating History

| | Current | 2019 | 2018 | 2017 | 2016 | 2015 |
|--------------------------------------|------------|------------|------------|------------|------------|------------|
| Issuer Rating | AAA | AAA | AAA | AAA | AAA | AAA |
| Canadian Short-Term Promissory Notes | R-1 (high) | R-1 (high) | R-1 (high) | R-1 (high) | R-1 (high) | R-1 (high) |
| U.S. Commercial Paper Notes | R-1 (high) | R-1 (high) | R-1 (high) | R-1 (high) | R-1 (high) | R-1 (high) |
| Euro Commercial Paper Notes | R-1 (high) | R-1 (high) | R-1 (high) | R-1 (high) | N/A | N/A |
| Medium-Term Notes | AAA | AAA | AAA | AAA | AAA | AAA |

Related Research

- *Rating Canadian Public Pension Funds & Related Exclusive Asset Managers*, May 2019.
- *Structured Finance Flow-Through Ratings*, January 2019.

CPPIB Capital Inc. Debt Limits

- Unsecured debt outstanding:
 - Total: \$35 billion
 - Remaining term less than one year: \$15 billion

Previous Report

- Canada Pension Plan Investment Board & CPPIB Capital Inc.: Rating Report, June 20, 2018.

Notes:

All figures are in Canadian dollars unless otherwise noted.

For the definition of Issuer Rating, please refer to Rating Definitions under Rating Policy on www.dbrs.com.

Generally, Issuer Ratings apply to all senior unsecured obligations of an applicable issuer, except when an issuer has a significant or unique level of secured debt.

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